Q3 2025

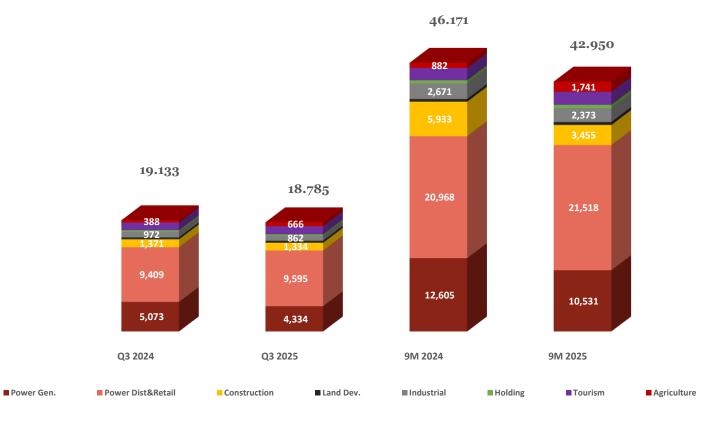
Financial Results Presentation





Combined Financial Results

Combined Revenue (TL mn)*



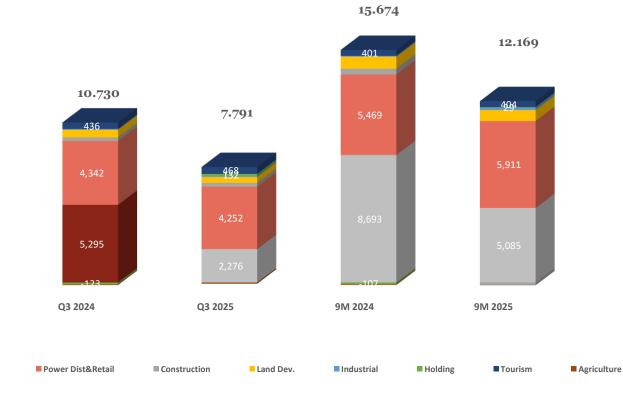




Combined Financial Results

Power Gen.

Combined EBITDA (TL mn)*

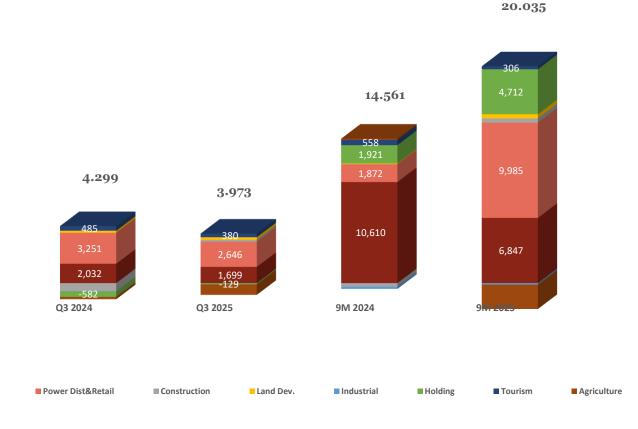




Combined Financial Results

■ Power Gen.

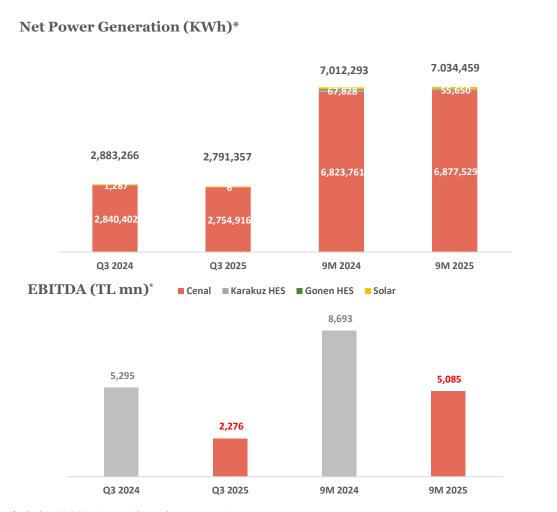
Combined Net Profit (TL mn)*

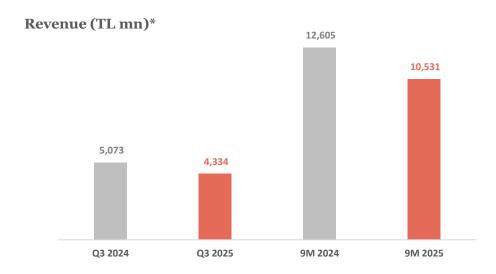






Power Generation Operations in the Quarter



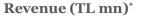


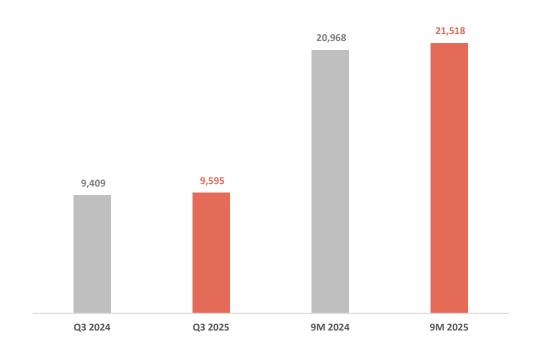
Net Profit (TL mn)*

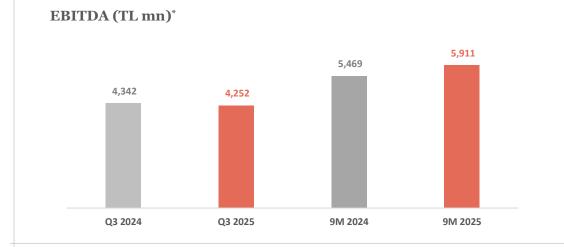


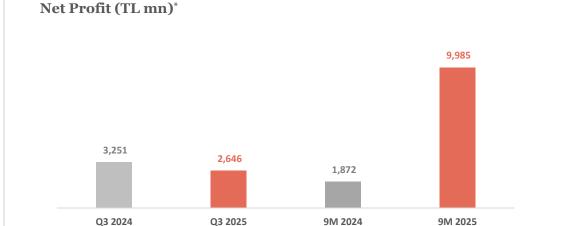


Power Distribution & Retail Operations in the Quarter



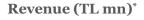


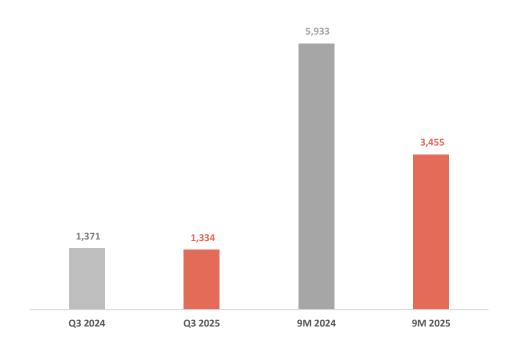






Construction Operations in the Quarter



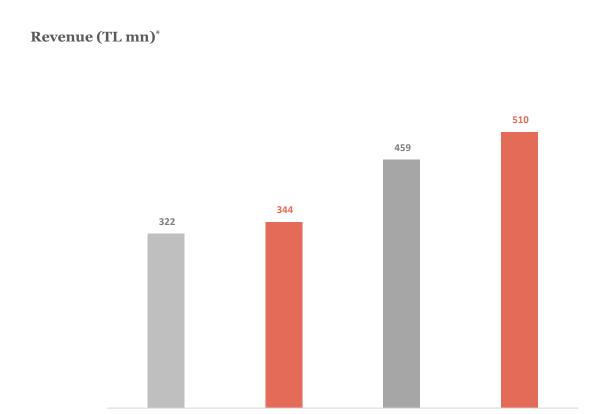






7 | Alarko Q3 2025 Investor Presentation

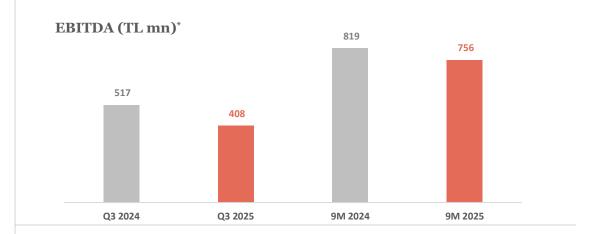
Land Development Operations in the Quarter

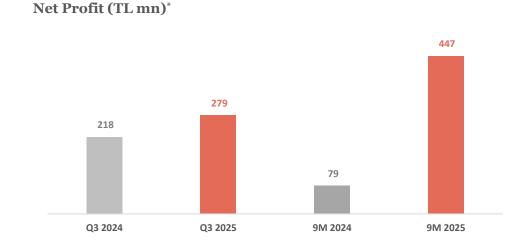


Q3 2025

9M 2024

9M 2025



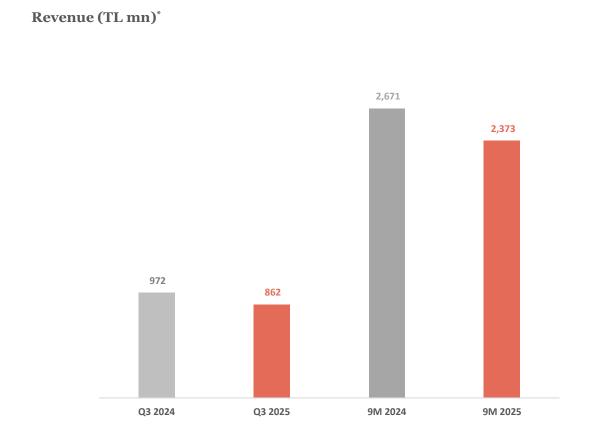


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Q3 2024



Industry Operations in the Quarter

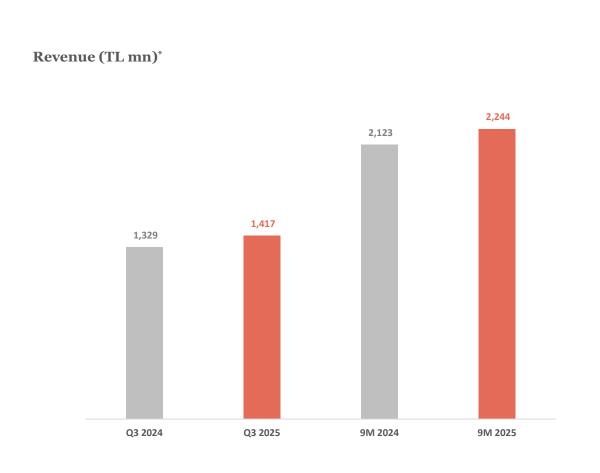


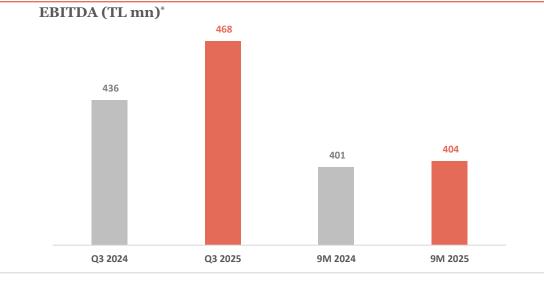


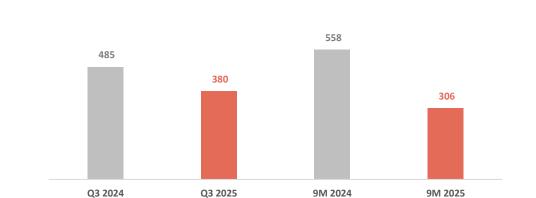




Tourism Operations in the Quarter







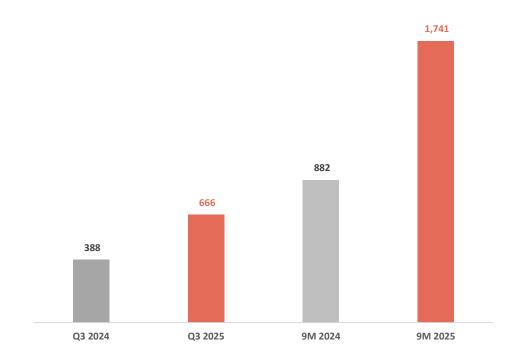
10 | Alarko Q3 2025 Financial Results Presentation



Net Profit (TL mn)*

Agriculture Operations in the Quarter

Revenue (TL mn)







Combined & Consolidated Financial Results...

Combined P&L (TL mn)*

	Q3 2025	Q3 2024	Change	9M 2025	9M 2024	Change
Revenue	18,785	19,133	(2%)	42,950	46,171	(7%)
EBITDA	7,791	10,730	(27%)	12,169	15,674	(22%)
EBITDA Margin	41%	56%		28%	34%	
Net Profit	3,973	4,299	(8%)	20,035	14,561	38%

 $The {\it figures represent the combined figures with considering Alarko's stake in JV's before eliminations, TAS-29 Applied}$

Consolidated P&L (TL mn)**

(TL mn)	Q3 2025	Q3 2024	Change	9M 2025	9M 2024	Change
Revenue	3,071	3,046	1%	6,970	8,995	(23%)
EBITDA	923	878	5%	1,005	2,224	(55%)
EBITDA Margin	30%	29%		14%	25%	
Net Profit	3,248	2,095	55%	(333)	(323)	-

The figures represent the combined figures with considering Alarko's stake in JV's before eliminations, TAS-29 Applied * All figures are carried to current period



^{*} All figures are carried to current period

Consolidated Financial Results...

Consolidated Balance Sheet (TL mn)*

	Q3 2025	FY 2024	Change
Assets	121.812	117.825	3%
Current Assets	21.657	24.383	(11%)
Cash & Cash Equivalents	5.701	10.958	(48%)
Financial Investments	7.239	5.995	21%
Non-current Assets	100.155	93.442	7%
Liabilities	43.296	36.669	%18
Current Liabilities	23.085	23.873	(3%)
Short-term Financial Liabilities	10.078	9.326	8%
Short-term Portion of Long Term Financial Liabilities	598	590	1%
Non-current Liabilities	20,211	12.795	58%
Long-term Financial Liabilities	13.667	9.687	41%
Paid-in Share Capital	435	435	-
Total Liabilities and Equity	121.812	117.825	3%

Financial Indicators Following the TAS-29 Application, all figures are carried to current period





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